

# Kaspersky OT Cybersecurity

Vertical offering  
for next-gen stadiums,  
smart venues and commercial buildings



# Industry overview

## 68%

of the world's population will live in urban areas by 2050<sup>1</sup>

## 78%

of the world's energy is consumed by cities<sup>2</sup>

Demographic shifts, rising urban density and migration patterns demand more efficient infrastructure and optimized spaces for concentrated populations.

Next-gen urban facilities such as connected venues and smart commercial buildings are emerging as solutions that address this complex web of demographic, economic and social trends and challenges.

## CAGR 30.4%

The global smart buildings market is expected to grow at a CAGR of 30.4% between 2025 and 2030<sup>3</sup>

## Key digital transformation trends and technologies

- Increased connectivity across multiple sites
- IoT-enabled engineering systems (lighting, HVAC, elevators & escalators)
- Precise, ML-based microclimate control
- Digital twin technologies for crowd management
- High-density Wi-Fi and 5G infrastructures
- Drones and robotics for maintenance and proactive event management
- Motion control for transformable playing surfaces and retractable roofs
- Convergence of cloud, IT and OT systems
- Virtual/augmented/extended reality for enriched visitor and tenant experiences

## Key objectives of digital transformation



Improved asset performance and cost reduction



Decarbonization and efficient energy usage



Better safety and reduced security risk



Outstanding visitor experience and well-being

Builders, owners and operators of connected venues and buildings are accelerating digital transformation to enhance efficiency, reliability and sustainability. Expanding next-gen infrastructure demands ongoing cyber resilience to ensure operational continuity and customer trust.

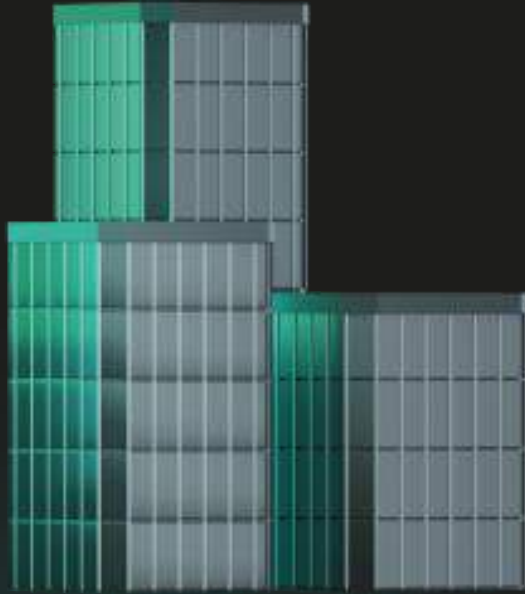
(1) According to the UN Department of Economic and Social Affairs

(2) According to the UN Climate Action

(3) According to "Smart Building Market" report by Grand View Research



# Digital transformation



## From concrete and steel to controllers and sensors

Next-gen venues and connected buildings are no longer just physical structures made of concrete and steel – they're highly networked, asset-intensive, intelligent systems. Cloud-based command and control centers now oversee everything from HVAC and lighting to smart grids and ML-enabled operations across multiple sites.

## Efficiency brings exposure

As venues and buildings evolve to technologically-enhanced environments, they become more exposed to cyber risks. For owners and operators, this underscores a stark reality: robust cybersecurity is a prerequisite for achieving strategic business goals.

According to Kaspersky ICS CERT, the building automation sector is the second most frequently targeted by cyberattacks worldwide.

**1.35**  
times higher

The number of attacked ICS endpoints in building automation and construction industries, compared to global averages<sup>2</sup>

## Highlight: FIFA World Cup 2022

The digitalization shift was on full display during the FIFA World Cup in Qatar in 2022. The tournament introduced the world's first 'connected stadium' concept where all eight stadiums, each housing hundreds of controllers, thousands of edge devices and a digital twin, were integrated into a single cloud management platform and SOC.

**8**  
connected stadiums

**>5 billion**  
people engaged worldwide<sup>1</sup>

**500**  
controllers

**50,000**  
edge devices



(1) According to "FIFA World Cup Qatar 2022™ in numbers" report

(2) According to "Threat landscape for industrial automation systems. Regions" Q1-Q2 2025 report by Kaspersky ICS CERT

# Digital transformation

## Trends and technologies

### Network-centric stadium

#### DALI-2/D4i floodlight network

- Flicker-free IoT-ready luminaires
- Application controllers

#### ML-based pitch condition monitoring

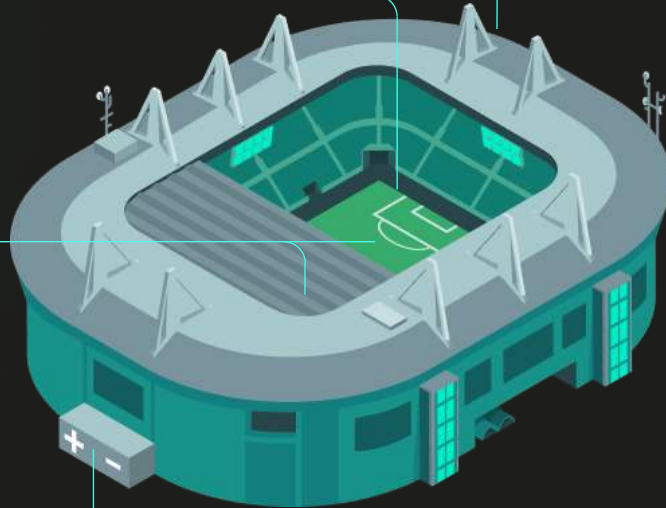
- Vibration sensors and linear encoders
- Multispectral and hyperspectral cameras

#### Transformable surface and roof

- VFD-controlled bogies
- Laser alignment sensors
- Regenerative braking
- Growth chamber with precise microclimate control

#### Grid-tied BESS for peak-shaving

- Advanced thermal and state of charge management
- Solar to BESS converters
- LFP batteries



### Smart and connected building

#### IoT-enabled smart HVAC

- DOAS
- VRF systems
- DDC controllers

#### Multi-operators 5G, Wi-Fi 6/6e/7

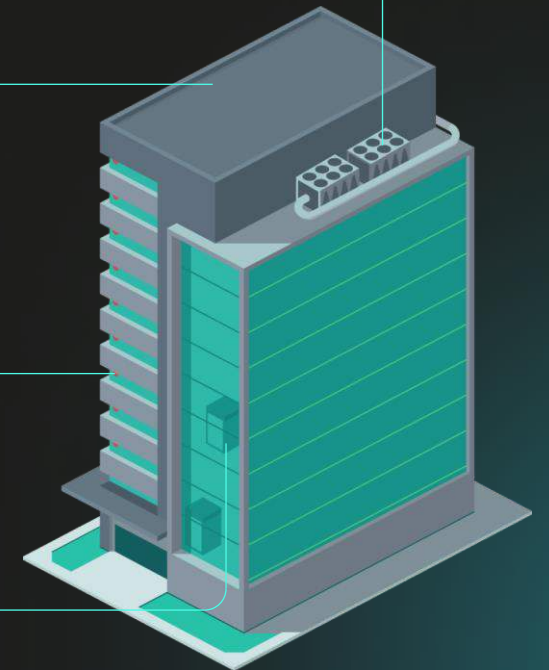
- High-performance APs for ultra-high density areas
- Location analytics & real-time positioning
- AI-driven self-optimizing Wi-Fi

#### DALI-2 emergency lighting network

- DALI/KNX gateways
- Application controllers
- Emergency lighting control gear

#### Internet of Elevators and Escalators

- IoEE cloud
- IoEE gateways
- Advanced destination dispatching



# Convergence of physical-digital risks

Modern connected venues and stadiums are cyber-physical ecosystems: digital and physical systems are tightly integrated across HVAC, lighting, elevators, broadcast infrastructure, and even pitch management. This creates hybrid risks, where cyber incidents can trigger physical harm or disruption, and physical actions can undermine digital defenses.

## How Kaspersky helps :

**Kaspersky Industrial CyberSecurity**

Protects heterogeneous OT and IoT environments of large venues against cyber risks and delivers extensive situational awareness.

**Kaspersky Machine Learning for Anomaly Detection (MLAD)**

Provides AI-driven detection of atypical employee actions or equipment operations to identify human errors, targeted attacks or sabotage.

**Kaspersky Automotive Secure Gateway**

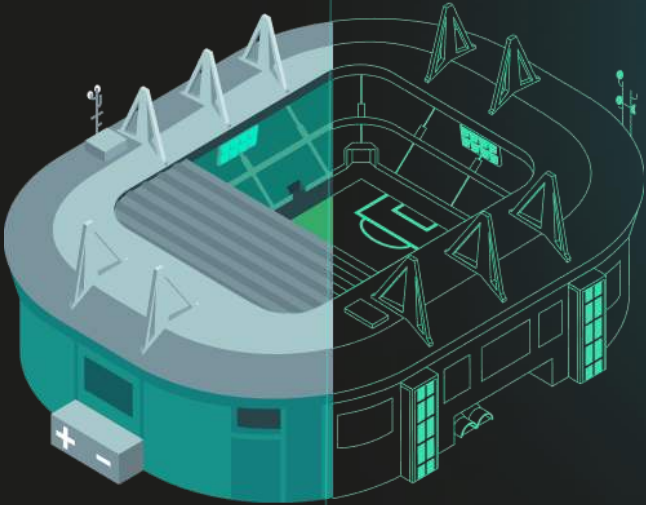
Enables secure and reliable communication between electronic units of a vehicle and between these units and the connected vehicle cloud.

**Kaspersky Antidrone**

Detects unauthorized drones entering the territory. "Friend-or-foe" mode allows your own or other approved drones to operate while ensuring intervention is directed only at illicit ones.

## Physical safety risks

- HVAC equipment failure, health risks
- Blackout during a live event  
[The Super Bowl blackout](#)
- Elevator stoppage
- Connected rogue devices in the control room
- Physical drone payloads for cyber intrusion



## Cybersecurity risks

- Altered HVAC settings
- Compromised lighting control system
- Tampering with motion-control system PLCs
- Malware introduced directly into the OT network
- Wireless signal spoofing

## Converged threats

- Environmental manipulation
- Power sabotage
- Trapped people
- Physical intrusion
- Rogue signal injection

# Exposure of OT/IoT infrastructures

In modern venues and commercial buildings, OT and IoT systems are no longer “behind the scenes”, so cybersecurity concerns shift focus to business continuity and safety risks. The top-down connectivity from enterprise cloud to physical machinery dramatically expands the attack surface and creates lateral movement paths to business-critical systems, necessitating proactive, multi-layered protection.

## How Kaspersky helps:



**Kaspersky Industrial CyberSecurity**

Ensures network segmentation, detects threats and anomalies and offers safe response capabilities across OT endpoints and networks.



**Kaspersky SD-WAN**

Provides unified, centralized network security and management as well as real-time monitoring of distributed networks.



**Kaspersky ICS Security Assessment**

Helps identify security flaws in converged environments and provides actionable instructions for remediation



### Enterprise / cloud layer

- Enterprise systems
- Cloud services



### Building operations

- Event command and control
- AI-driven energy management
- Digital twin for crowd flow



### Supervisory control

- Venue-level SCADA
- BMS/BAS
- EMS



### Process control

- HVAC controllers,
- Elevator/escalator group PLCs
- DALI lighting control system



### Physical equipment

- Central Utility Plant
- Generators
- LED boards



# Supply chain compromise

Because smart buildings and venues today rely on complex ecosystems of vendors and third-party contractors, it's imperative to address external hazards. A supply chain attack can compromise trusted hardware before it even reaches the site, allowing adversaries to disrupt operations and compromise safety. Protecting against these attacks safeguards public trust, operational continuity, and the physical safety of thousands of people inside the venue.

## How Kaspersky helps:



Detects network and process anomalies as well as unsafe activity to contain threats at an early stage. Enables continuous security audits.

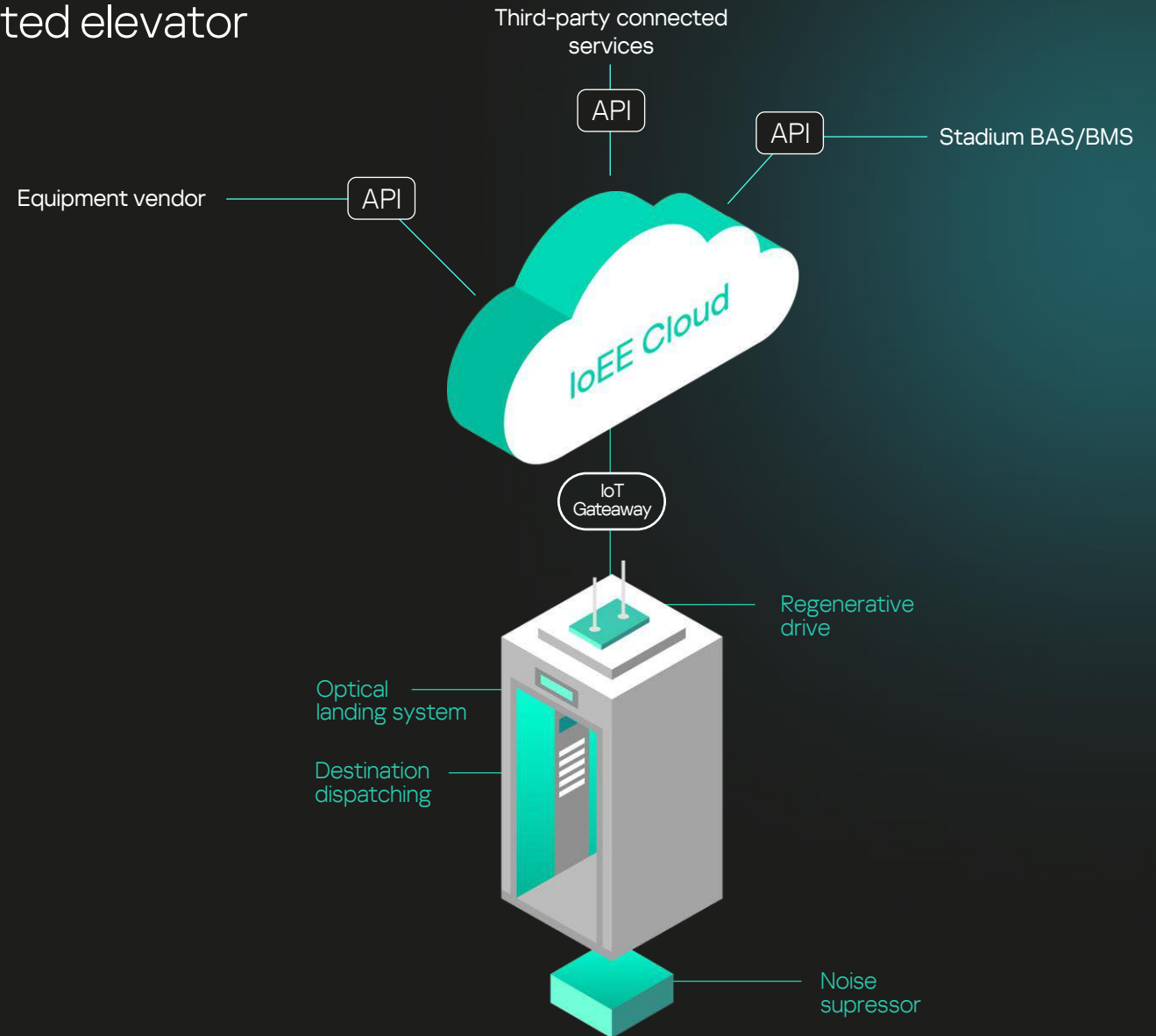


Enables comprehensive visibility and robust protection for infrastructures where industrial and corporate segments overlap.



Delivers comprehensive understanding and evaluation of industrial cyberthreats and vulnerabilities targeting your organization.

## Example of IoEE<sup>1</sup>-enabled connected elevator



(1) IoEE stands for "Internet of elevators and escalators", a networked ecosystem that includes sensors, controllers and gateways

# Hybrid OT and cybersecurity skills gap

Modern connected buildings depend on deeply integrated OT, IoT and IT systems that require engineering and cybersecurity expertise. The shortage of professionals skilled in both domains may leave critical systems misconfigured, poorly monitored and vulnerable to cyber-physical threats. Without hybrid experts, organizations struggle to detect attacks that cross digital and physical boundaries, increasing risks to safety and operational resilience in smart facilities.

## How Kaspersky helps:



Reduces staff workload by unifying operations and strengthening internal alignment across OT, SecOps and IT teams.



Delivers the necessary OT cybersecurity knowledge and helps foster cybersafe behavior with interactive learning and attack simulations.



Offers basic and advanced cross-functional training programs for staff, expanding their knowledge and empowering them with specialized hands-on skills.

**1 in 5** confirmed cybersecurity incidents in industrial organizations took over a month to remediate<sup>(1)</sup>

### Fragmented vision and tool sprawl

Implementing separate tools to secure IT, OT and IoT environments results in more operational complexity



### Alert fatigue

Overwhelming volumes of alerts makes it difficult to distinguish between critical and non-critical ones



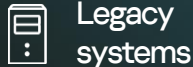
### Unmanaged risks

If threats are only partly addressed, hidden exposures remain unmonitored



### Complex risk landscape

The evolving threat landscape and expansion of the attack surface across converged IT-OT environments increase risks



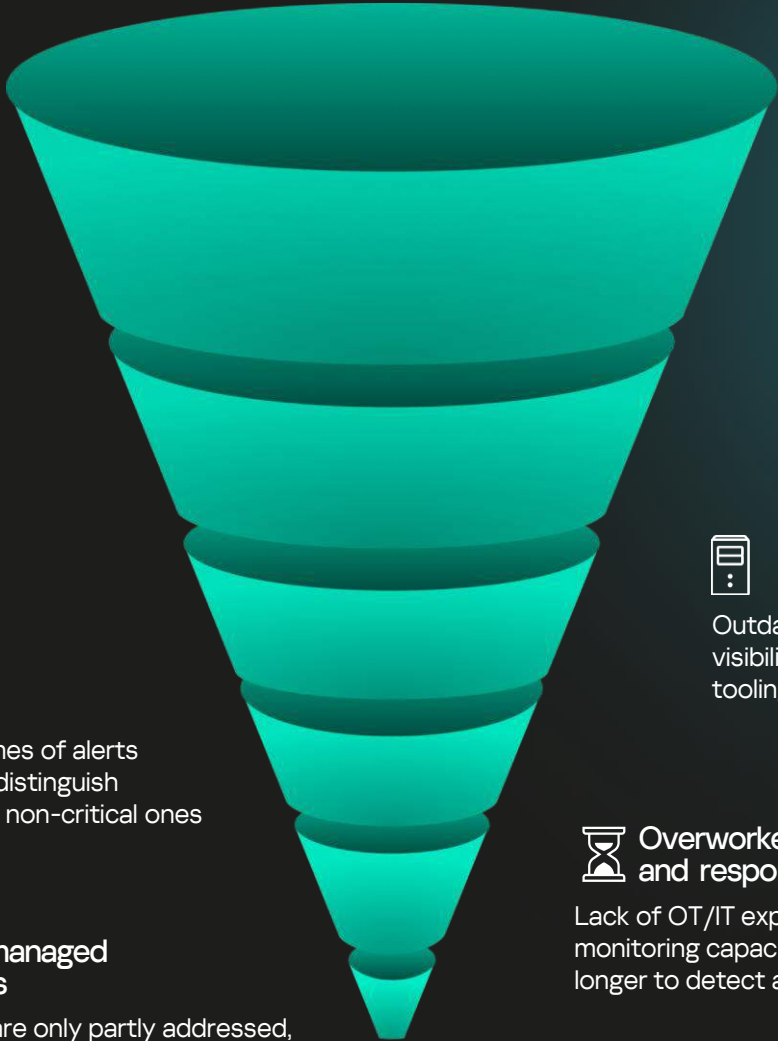
### Legacy systems

Outdated platforms reduce visibility and control. Budget and tooling gaps slow coordination



### Overworked SOC teams and response delays

Lack of OT/IT experts limits monitoring capacity. Incidents take longer to detect and contain



(1) State of ICS/OT Security 2025, SANS

# Advanced Persistent Threat (APT) groups

APT groups use long-term footholds to map process flows, maintenance habits and safety interlocks to craft precisely targeted, low-noise attacks that manipulate building automation, disrupt operations or compromise safety-critical systems. Comprehensive awareness of APT groups and their strategies is critical for cybersecurity professionals and business leaders, as not all high-profile threats are made known to the general public.

## How Kaspersky helps:



Kaspersky Industrial CyberSecurity



Kaspersky Next XDR Expert

Used together, the KICS platform and Kaspersky Next XDR Expert provide unified IT-OT XDR capabilities and robust end-to-end protection against complex and persistent threats across modern converged, asset-intensive environments.



Kaspersky Managed Detection and Response

Continuously hunts, detects and eliminates threats – delivering all the key benefits of a SOC without having to establish one in-house



Kaspersky ICS Threat Intelligence

Increase the effectiveness of risk assessment, incident investigations and active threat searches with in-depth intelligence on APT tactics.

**3/4** of BAS devices were locked out as a result of a cyberattack against a building automation engineering firm in Germany<sup>1</sup>

APT groups use a consistent, step-by-step approach to stay under the radar and make the attack hard to detect. The investigation data, threat actor profiles and technical data such as IoCs and custom detection rules are essential for fast and accurate threat response.

- 01 Establish initial access
- 02 Execute malicious code
- 03 Keep the footholds
- 04 Obtain contextual intelligence
- 05 Move laterally and hinder safeguards



(1) Lights Out: Cyberattacks Shut Down Building Automation Systems by Dark Reading

# Cyber Resilience with Kaspersky OT Ecosystem

1 Asset inventory and risk assessment	2 Essential security	3 Advanced threat detection and prevention	4 Security audits and compliance	5 Mature security operations	6 Personnel readiness and fault tolerance
<p>Expertise</p> <p><b>Asset Discovery</b></p> <ul style="list-style-type: none"> <li>Identify all assets within the IT, OT and IIoT infrastructure</li> <li>Catalog endpoint hardware and software components</li> <li>Identify critical assets and vulnerabilities to help plan your cybersecurity strategy</li> </ul> <p><b>Risk Assessment and Policy Development</b></p> <ul style="list-style-type: none"> <li>Understand your current cybersecurity risk level</li> <li>Develop comprehensive cyber resilience policies, procedures and metrics</li> <li>Use hazard and impact analysis to set cybersecurity levels and identify required controls</li> </ul>	<p>Expertise+Technology</p> <p><b>Hardening</b></p> <ul style="list-style-type: none"> <li>Securely configure systems and regularly apply patches and updates</li> <li>Use SD-WAN and VLANs for network segmentation and secure remote access</li> <li>Enforce security controls, even in remote and smaller sites</li> </ul> <p><b>Application Control</b></p> <ul style="list-style-type: none"> <li>Restrict unauthorized applications to maintain system integrity</li> </ul> <p><b>Endpoint Protection</b></p> <ul style="list-style-type: none"> <li>Implement anti-malware solutions to secure devices within converged IT/OT environments</li> <li>Exploit prevention and removable devices check</li> </ul>	<p>Knowledge+Technology+Expertise</p> <p><b>Network Visibility</b></p> <ul style="list-style-type: none"> <li>Monitor network traffic to detect anomalies and understand attack patterns</li> </ul> <p><b>Intrusion and Anomaly Detection</b></p> <ul style="list-style-type: none"> <li>Use machine learning and DPI to identify network intrusions</li> <li>Use EDR technology to monitor OT host telemetry</li> </ul> <p><b>Intrusion Prevention</b></p> <ul style="list-style-type: none"> <li>Enhance advanced threat detection through prevention capabilities by integrating with existing network equipment</li> </ul>	<p>Knowledge+Technology+Expertise</p> <p><b>Security Audits</b></p> <ul style="list-style-type: none"> <li>Conduct regular vulnerability scans and compliance audits</li> </ul> <p><b>Configuration Control</b></p> <ul style="list-style-type: none"> <li>Maintain detailed system audits and control configurations</li> </ul> <p><b>Compliance Management</b></p> <ul style="list-style-type: none"> <li>To ensure adherence to critical infrastructure protection regulations and industry standards</li> </ul>	<p>Knowledge+Technology+Expertise</p> <p><b>Industrial SOC Threat Intelligence</b></p> <ul style="list-style-type: none"> <li>Use real-time threat intelligence to protect against malware, phishing, and exploits</li> </ul> <p><b>SOC Consulting</b></p> <ul style="list-style-type: none"> <li>Engage experts to enhance your SOC's ability to handle sophisticated threats</li> </ul> <p><b>Converged IT/OT Detection and Response</b></p> <ul style="list-style-type: none"> <li>Integrate IT and OT security for unified threat detection and response</li> </ul> <p><b>Managed Protection</b></p> <ul style="list-style-type: none"> <li>Use managed detection and response services for continuous monitoring and expert incident handling</li> </ul>	<p>Knowledge+Expertise</p> <p><b>Expert Training</b></p> <ul style="list-style-type: none"> <li>Provide specialized cybersecurity training for staff to handle and mitigate faults effectively</li> </ul> <p><b>Awareness Training</b></p> <ul style="list-style-type: none"> <li>Conduct regular training sessions to increase overall fault tolerance and readiness among all employees</li> </ul> <p><b>Asset Performance Analysis</b></p> <ul style="list-style-type: none"> <li>Utilize tools and methodologies to analyze asset performance, ensuring reliability and identifying potential failures</li> </ul> <p><b>Cyber Resilience Culture</b></p> <ul style="list-style-type: none"> <li>Establish a comprehensive cybersecurity governance model</li> <li>Promote a resilience by design culture</li> </ul>

[Learn more about Kaspersky's comprehensive approach to cybersecurity at every level](#)

# Cybersecurity Regulations

Cybersecurity regulations for public venues and connected buildings depend primarily on their designation as critical infrastructure. Those of national significance fall under some of the most robust regulatory regimes, requiring operators to blend governance, technical safeguards and rapid incident reporting.



- ISA/IEC 62433
- ISO/IEC 27001
- ISA99
- ISO 8102-20



- UAE Cybersecurity Council Framework
- UAE IoT Security Standard
- DESC ICS/OT Security Standard



- GB/T 30976.1-2014
- GB/T 22239-2019
- MLPS 2.0



- NIS2 Directive
- ENISA Guidelines on Cybersecurity for OT and ICS
- EU Cybersecurity Act
- EU Cyber Resilience Act



- NCA OTCC-1:2022
- NCA ECC-2-2024
- NCA CGIoT-1:2024



- Cybersecurity Code of Practice for CII
- TR 111:2023
- TR 64:2018



- NCSC's Cyber Assessment Framework
- HSE OG86 (Cyber Security for IACS)



- National ICS Security Standard
- Qatar Cybersecurity Framework
- National Cyber Security Strategy



- National Cybersecurity Policy
- ANATEL Act 77
- Decree No. 9573/2018



- IT Security Act 2.0
- BSI KritisV
- BSI ICS Security Compendium
- VDMA 66418



- CERT-In Directions
- NCIIPC Guidelines



- Programa Nacional de ICIC
- Administrative Decision 641/2021



- The Cybersecurity Act B.E. 2562
- NCSC notifications



**Kaspersky Industrial CyberSecurity**

KICS and its core technologies are subject to industry-leading audits: IEC62443-4-1, ISO27001, SOC2 type 2.



## Compatibility tested and proven with:



**SIEMENS**

**200+**



**Honeywell**

systems from 50+ vendors

[Full list of compatibility statements](#)

Validating a cybersecurity solution for compatibility with industrial automation and control systems (IACS) vendors is essential for ensuring security and operational continuity.

Without thorough compatibility assessment, cybersecurity products risk introducing latency, generating unsafe traffic, or disrupting IACS operations.

The testing ensures accurate parsing of proprietary protocols, reliable asset discovery, stable passive monitoring, and safe active response behaviors.

## Looking for a technological alliance?

Our anti-malware technologies are integrated into products from over 150 leading vendors worldwide. Join our mission to build a safer future.

[Discover the benefits of partnership](#)

# Kaspersky experience and case studies



## The Nuevo Hospital de Toledo

The Nuevo Hospital de Toledo is the largest, most advanced healthcare facility in Castilla-La Mancha, Spain, serving over 435,000 residents. It manages all non-care services for the campus, including maintenance of the building and its ICT infrastructure.

[Read the story](#)

## Why choose Kaspersky

- Our unique team of experts work together across [5 Centers of Expertise](#), applying specialized knowledge and skills to tackle the most sophisticated and dangerous cyberthreats.
- Since 2013 Kaspersky products participated in 1022 independent tests and reviews. Our solutions were awarded 771 firsts and achieved 871 top-three finishes.
- We offer enterprise-grade customer support in over 200 countries, speaking your language and delivering world-class assistance from our team of certified engineers whenever and wherever you need it.

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Lead the conversation or put your brand in the spotlight

Get together with hundreds of experts and industry players from around the world at the annual global Kaspersky Industrial Cybersecurity Conference to share insights and discuss cybersecurity insights and best practices .

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## MODON

MODON is the Saudi Authority for Industrial Cities and Technology Zones. By integrating infrastructure, innovations and design, it fosters sustainable growth and creates smart, connected environments.

[Read the story](#)

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